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| **Project Title** | Business Model Innovation for Unlocking Modern Methods of Construction in Social and Affordable Housing Supply |
| **Project Chair** | Jude Munro AO |
| **Project Leader** | Soheila Ghafoor |
| **Date/Time** | 09:30 – 11:00 (WA Time), 07 May 2026 |
| **Venue(s)** | Microsoft Teams meeting – link in calendar invite |

| Name | Organisation | Position |
|---|---|---|
| Jude Munro AO | Jude Munro and Associates | Director (PSG Chair) |
| Soheila Ghafoor | RMIT | Project Leader |
| **Core Partners** | | |
| Karim Yngstrom | Atlas Precast | General Manager |
| Jenelle Voitkevich | Main Roads Western Australia (MRWA) | Project Manager - Land and Property Services |
| Alexandra Meek | WA Dept of Housing and Works (WA DOH) | Manager, Climate & Sustainability |
| Vicky Williams | WA Dept of Housing and Works (WA DOH) | Principal Policy Officer |
| Michelle O'Neill | WA Dept of Housing and Works (WA DOH) | Project Coordinator |
| Greg Lawrence | WA Dept of Housing and Works (WA DOH) | Senior Procurement and Contracting Policy Advisor |
| Aaron Dove | WA Dept of Housing and Works (WA DOH) | Principal Procurement and Commercial Advisor \| Housing Operations |
| John Clifton | DevelopmentWA | Manager Strategy and Innovation |
| Peter Nelson | QLD Dept of Housing and Public Works (QDHPW) | Director – MMC Strategy and Design, QBuild |
| Cara McNicol | QLD Policy and Legislation at Queensland Government | Manager |
| Peter Vanderaa | QLD Treasury | Manager \| Climate |
| Helen Elliott | QLD Treasury | Senior Policy Officer |
| Antony Straubhaar | Transport for NSW (TfNSW) | Chief Engineer, Prioritisation and Asset Management |
| Grace Chan | Transport for NSW (TfNSW) | Senior Advisor |
| David Moore | Sunshine Coast Council, Queensland | Manager Environment and Sustainability Policy |
| Ali Zolghadr | RMIT University | Lecturer |
| Salman Shooshtarian | RMIT University | Lecturer |
| Ehsan Gharaie | RMIT University | Associate Professor |
| Paul Matthew | The University of Queensland | Lecturer |
| Sara Alidoust | The University of Queensland | Senior Lecturer |
| Joe Gattas | The University of Queensland | TBC |
| Keith Hampson | SBEnrc | CEO |
| Will Hackney | SBEnrc | COO |
| Lindsay Kyle | SBEnrc | Program Coordinator |
| **Project Affiliates** | | |
| Alexander Taylor | Australian Department of Defence (ADF) | Acting Assistant Secretary, Environment and Engineering Branch, Infrastructure Division |

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| Mohamad Fajajo | Australian Department of Defence (ADF) | Acting Director - Sustainability and Net Zero |
| Melanie West | Australian Institute of Landscape Architects (AILA) | Chapter Manager QLD |
| Samantha Adrichem | Building & Plumbing Commission | Manager, Research and Evaluation |
| Duncan Brand | Burbank | Chief Commercial Officer |
| Peter Crossley | Calco Trusses & Timber | General Manager |
| Elania Lobendahn | Defense Housing Australia (ADF) | Sustainability Manager |
| Peta Baker | Homes NSW | Acting Director, Design Office |
| Alex Mitchel | Homes NSW | Environmental Sustainability Analyst |
| Julie Saunders | Community Housing Industry Association Queensland | CEO |
| Katie Fowden | Hyne Timber | General Manager Corporate Affairs |
| Dyan Johnson | Master Builders Queensland | Manager, Advocacy and Policy |
| Jason Robertson | Master Builders WA | Housing Director |
| David Anderson | Property Council of Australia | Deputy Executive Director |
| Cathy Inglis AM | Think Brick Australia | CEO |
| Matt Smith | Timber Queensland | Structural Timber Engineer |
| Jin Ang | Xlam | Business Development Manager |
| David Hayward | Engineers Australia | Transport QLD Branch Chair |
| Andrew Fotia | Arkit | Senior Associate, Advanced Prefabricated Architecture |
| Robbie Classe | Modscape | New Business and Innvoation Lead |

| **Document** | **Title** |
|---|---|
| **PSG Agenda** | SBEnrc Project Steering Group Meeting Agenda [This document] |
| *Previous PSG Record (N/A)* | *SBEnrc Meeting Notes from previous PSG Meeting and actions arising* |
| Attachments can be found via the SBEnrc Website [PSG Page] | |
| **Attachment A** | SBEnrc Terms of Reference for the PSG |
| **Attachment B** | SBEnrc Project Fact Sheet (Overview – One Pager / Project Webpage) |
| **Attachment C** | SBEnrc Project Timeline |
| **Attachment D** | SBEnrc Communication and Dissemination Planning Matrix |

## 1.0 WELCOME AND INTRODUCTIONS

1.1 Welcome to Project Steering Group by the Chair and SBEnrc

1.2 Brief introductions from PSG members and update of relevant initiatives (All, especially new members, led by Chair)

1.3 Briefing on the Terms of Reference for the PSG (SBEnrc) [**Attachment A**]

## 2.0 PROJECT PROGRESS

2.1 Overview of project aims / briefing on progress (Project leader or rep.) [**Attachment B**]

2.2 Discussion of any project reports/papers (Project team)

2.3 New Project Partners and Funding (Project Leader / SBEnrc)

2.4 Confirmation of future work plans/timing of deliverables (Project leader or representative) [**Attachment C**]

2.5 Delivery & Payment Milestone Schedule (Project leader)

## 3.0 COLLABORATIONS, COMMUNICATIONS AND IMPLEMENTATION

**IMPLEMENTATION**

3.1 Identification of specific partner-preferred 'research into practice' approaches pre- and post-project completion (All, led by Project Leader)

3.2 Discussion of potential barriers to implementation (All, led by Chair)

3.3 Project Uptake and Impact Reporting (Project leader)

**COMMUNICATIONS**

3.4 Review and discussion of Communications Planning Matrix (Project leader) [**Attachment D**]

**COLLABORATIONS**

3.5 Scaling Research Funding and Impact (Project leader)

3.6 Student involvement in projects (Project leader)

3.7 Connections to international initiatives (Project leader)

## 4.0 ANY OTHER BUSINESS

4.1 Any other Business (Chair and SBEnrc)

4.2 Any further comments from the Project Steering Group (Chair)

4.3 Summary of Actions arising (Project Leader or representative)

## 5.0 DATES FOR NEXT MEETINGS

5.1 Future PSG Dates & Times: To be held quarterly with all scheduled invites to be sent via Research@sbenrc.com.au

| PSGs | Dates | Time |
|---|---|---|
| **PSG#02** | **05 August 2026** | **12:00-13:30 WA Time** |
| PSG#03 | 21 October 2026 | 12:00-13:30 WA Time |
| PSG#04 | 10 February 2027 | 12:00-13:30 WA Time |
| PSG#05 | 12 May 2027 | 12:00-13:30 WA Time |
| PSG#06 | 11 August 2027 | 12:00-13:30 WA Time |