#### Queensland Department of Transport and Main Roads

#### Leveraging R&D investment for the Australian built environment

Case Study Findings - Road Construction Safety

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## **Presentation Structure**

Introduction
The QTMR initiatives
Data gathering & analysis
QTMR findings
Questions?





#### **Our Mission**

To be an enduring world-class research and knowledge broker in sustainable infrastructure and building design, construction and management





**Program 1 - Greening the Built Environment** 

**Program 2 – People, Processes and Procurement** 

**Program 3 - Productivity through Innovation** 

- » A nation-wide collaborative research centre
- » Industry, government and research partners
- » Applied research and industry outreach across three integrated themes

#### **Core Members**















Department of Treasury and Finance
Building Management Works
Office of Strategic Projects
Main Roads Western Australia
Department of Commerce







## **Australian Construction Industry**

- \$60b pa turnover
- Employs 1 million people
- 250,000 firms many small firms ...



Australia's R&D spend is 2% of GDP compared to:

- Denmark & US 2.5%
- Finland & Sweden > 3% (DIISR 2010:3)

Australian Government targets:

- 25% increased business engagement in innovation in next 10 years
- responses to climate change; improving workplace innovation capabilities; & business innovation



# Project 2.7 - Leveraging R&D investment for the Australian built environment

#### **Project Phases:**

- 1. Audit R&D investment since 1990
- 2. Case studies of past investment
- 3. Develop a strategic roadmap for future R&D
- 4. Develop policy guidelines to maximise the value of R&D investments



## Phase 2 - Case Studies

Examine mechanisms & impact of key past investments in research & innovation -

- 1. Road construction safety QTMR
- 2. Green Building Western Australian Gov.
- 3. Digital Modelling QDPW



# Thermal imaging camera unit

- Outcome of 14 incidents since 2003 & discussions with NSW RTA/RMS
- Early indication of possible collisions
- 6-week trial including operator's feedback

Positive effect in reducing speeds &visuals around work sites.





## Mechanical traffic aid

- Key finding of 2009 Ombudsman report\*: around road work sites
- Desktop research identified use Asia, Europe, & Australia
- Discussions with Tweed council led to the trial
- Trial at 3 sites:
  - effective in reducing speeds
  - useful in night works &proximity to 'live' traffic



## **Trailer-based CCTV**

- Key finding from 2009 Ombudsman report: driver behaviour, especially traffic controllers
- 3-month trial (2010) at major sites -video monitoring & road signs

Effective in modifying driver behaviour.

QPS can investigate traffic breaches.





# **Data gathering**

- Departmental reports
- Meetings
- Literature review
- Interviews



Executive	1
Champion	1
Project Leader	1
Implementer	1
Allied Agency	2
Supplier*	2
Industry Rep.*	1
Researcher*	1
	10

<sup>\*</sup> External interviewees



# 2 step analysis

Step 1 – compile drivers, implementation activities; processes; impacts; successes; barriers; R&D activities and engagement

Step 2 - Interview data analysed & coded against criteria based on academic theory:

- Absorptive capacity
- Dynamic capabilities
- Open innovation



# Leveraging R&D investment for the Australian built environment

## **QTMR CASE FINDINGS**



### **Drivers for initiatives**

- Risks to road workers & travelling public
- Vehicle safety
- Current research projects
- Implementation of new technology
- Road work operations
- Other government reports





# Implementation activities

- Deployment & implementation guidelines
- Communications with stakeholders
- Procurement requirements
- Alignment to MUTCD\* & other regulations
- Funding requirements
- Legal & privacy issues
- Staff education & training





# Impact on values / culture

- QTMR's cultural change program
- Benefits of new technology



- Work site deployment & contractor expertise
- Awareness & understanding
- R&D initiatives
- Staff education, training & communications



# Impact on supply chain

- Knowledge sharing across industry
- Workforce & union implications
- Technology available locally
- Industry funding
- Work site management



#### Successes

- Better risk identification
- **Greater industry** awareness
- Changed driver behaviours
- Improved safety at work sites





### **Barriers**

- Lack of time & resources
- Internal awareness
- Negative perceptions
- Speed of research
- Technology deployment
- **MUTCD** requirements
- Design & manufacturing issues
- Internal procurement delays 19

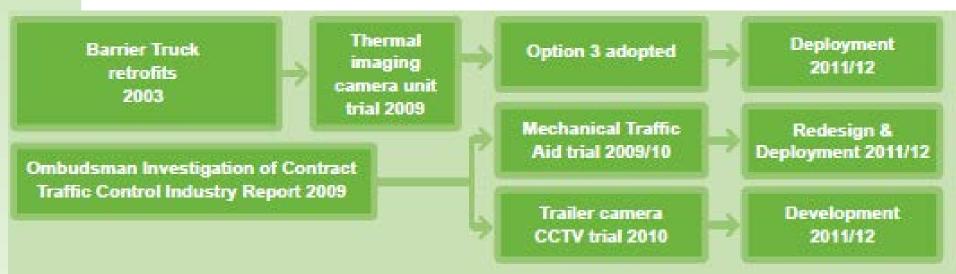


# R&D engagement & activities

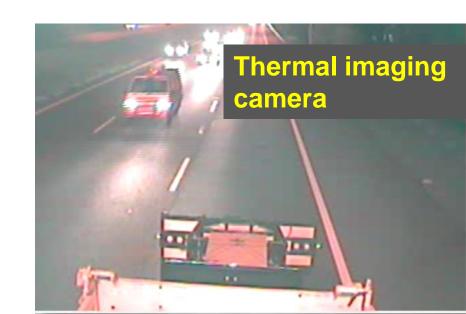
- QTMR's R&D funding
- Better technology & outcomes
- Role of R&D Senior Advisor is key
- Industry benefits
- Innovation
- Role of academics
- R&D increases safety



# Pathway to innovation









# Capabilities exhibited

- Product & process development
- Organisational learning
- Customer focus
- Alliancing industry associations & contractors
- Technology transfer
- Internal R&D engagement





# Taking advantage of new knowledge

- Development of new products
- Staff skills & training
- Awareness of customer needs
- Technology development



## **Innovation pathways**

- Abundant knowledge landscape – both internal & external
- Outbound flow of knowledge & technology



Note: As coded for more than 80% of interviewee responses

## Criteria least coded

Coded by researchers from interviewee responses



- Time & cost
- IP creation & management
- Metrics for innovation performance



# Impacts & Outcomes of initiatives

- Thermal imaging camera now being installed in 27 Barrier Trucks
- Mechanical Traffic Aid currently being redesigned re specs & deployment guidelines
- TrailerCam approved for implementation; deployment guidelines being incorporated into QTMR's systems





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#### Research Program 1: Greening the Built Environment

Research Program 1 will deliver improved environmental performance by the built environment through enhanced ecological efficiencies, including carbon emission reductions and climate change adaptation...

Read more...

#### Projects

- Design and Performance Assessment of Commercial Green Buildings
- The Future of Roads: The Role of Road Building in Reducing Environmental Pressures and Both Mitigating and Adapting to Climate Change
- Harnessing the Potential of Biophilic Urbanism in Australian Cities
- Sustainable Infrastructure Procurement

#### Research Program 2: Developing Innovation and Safety Cultures

Research Program 2 will deliver improved social outcomes for built environment workers and the Australian community through increased uptake of sustainable practices and minimising...

Read more...

#### Projects

- Safety Impacts of Alcohol and Other Drugs in Construction
- Offsite Fabrication and Links to Product and Process Innovation
- Leveraging R&D for the Australian Built Environment

#### Research Program 3: Driving Productivity Through Procurement

Research Program 3 will deliver economic, environmental and social benefits to the built environment industry through reductions in risks and costs and improved productivity...

Read more...

#### Projects

- Collaborative Object Libraries
   Supporting the Facility Lifecycle
- Supporting Infrastructure Management by Combining Sensors and Asset Information Models

Prior Research Program: CRC for Construction Innovation



#### Our Research

Publications and information on research undertaken by the CRC for Construction Innovation is available at: www.construction-innovation.info

#### www.sbenrc.com.au

#### Thank you for your attention ...

# **QUESTIONS?**

#### Project Partners











Department of Treasury and Finance Building Management Works Office of Strategic Projects





